

<b>Goal 2: Extend and optimize use of Information Operations (IO) Capabilities.</b>		<b>N01</b>	<b>OCT 08</b>
<b>Effect</b>	Increase the breadth and depth of commanders' use of IO as reflected by incorporation of IO in deliberate and crisis action planning, exercises, and current operations as measured by a maturity model.		
<b>Restriction/s</b>	Ensure acceptable levels of support for Fleet and National SIGINT missions are maintained.		
<b>Notes</b>	- Working definition of "IO": Includes SIGINT and all five IO areas: Electronic Warfare (EW), Computer Network Attack/Computer Network Defense (CNA/CND), Psychological Operations (PSYOPs), Military Deception (MILDEC), and Operations Security (OPSEC). Does not explicitly include "Influence Operations" and "Strategic Communications." - Working definition of "Capabilities": The ability to execute a specified course of action. Capability includes the specific tool and the entire system to include: the organization, training, personnel, etc, within Doctrine, Organization, Training, Materiel, Leadership and Education, Personnel and Facilities (DOTMLPF).		
<p><b><u>Strategies</u></b></p> <p>(Major programs or initiatives that will allow NETWARCOM to achieve the Tier I Goal)</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> Ensure necessary IO understanding throughout Navy to support warfighting commanders.</li> <li><input type="checkbox"/> Develop and inform IO requirements.</li> <li><input type="checkbox"/> Develop IO capabilities, doctrine, tactics/techniques/procedures (TTP), and concepts of operations (CONOPs).</li> <li><input type="checkbox"/> Communicate Navy IO CONOPS and capabilities.</li> <li><input type="checkbox"/> Establish role as Hybrid Type Commander (TYCOM) for IO.</li> <li><input type="checkbox"/> Conduct operations (e.g., supported and supporting).</li> <li><input type="checkbox"/> Ensure mutual success of National Security Agency (NSA)/Central Security Service (CSS) Enterprise and Navy missions as measured by Navy contributions to US Cryptologic System (USCS).</li> <li><input type="checkbox"/></li> </ul>			
<p><b><u>Tier II Goal Titles</u></b></p> <p>(Indisputable, measurable effects that indicate that the above strategies have been effectively employed)</p> <ul style="list-style-type: none"> <li>2.1 Establish and sustain a portfolio of the NETWARCOM IO capabilities and services.</li> <li>2.2 Establish service levels.</li> <li><b>2.3 Support Information Operations.</b></li> <li>2.4 Determine and inform requirements.</li> <li>2.5 Ensure IO workforce readiness.</li> <li>2.6 Execute and leverage Navy Service Cryptologic Element (SCE) authorities and responsibilities.</li> <li>2.7 Raise awareness of IO capability and NETWARCOM's role.</li> </ul>			

<b>Goal 2.1: Establish and sustain a portfolio of the NETWARCOM IO capabilities and services.</b>			<b>N5</b>	<b>SEP 07</b>
<b>Effect</b>	Commander, NETWARCOM approves and publishes the portfolio of IO capabilities, which includes a description of the product/service, the cost to provide that product/service, and a statement of the operational impact if the capability or service is not provided to the established levels.			
<b>Restriction/s</b>	<ul style="list-style-type: none"> <li>- Operational capabilities and business services must meet IA standards.</li> <li>- Operational capabilities and business services must meet interoperability standards.</li> </ul>			
<b>Notes</b>	<ul style="list-style-type: none"> <li>- Working definition of “portfolio”: NETWARCOM capabilities, capacities, and services.</li> <li>- Portfolio will include current and future products/services.</li> <li>- Portfolio will include products that will soon be discontinued, and a timeframe of those actions.</li> </ul>			
<b>Goal 2.2: Establish service levels.</b>			<b>N5</b>	<b>MAR 08</b>
<b>Effect</b>	Commander, NETWARCOM approves and publishes NETWARCOM service levels for portfolio of IO operational capabilities and business services.			
<b>Restriction/s</b>	<ul style="list-style-type: none"> <li>- Must stay within range(s) of services for missions.</li> <li>- Must maintain balance of Service Level requirements within existing funding baseline.</li> </ul>			
<b>Notes</b>	<ul style="list-style-type: none"> <li>- Service levels will be established on current capabilities, not future.</li> <li>- Dependent upon Goal 1.1.</li> </ul>			
<b>Goal 2.3: Support Information Operations.</b>			<b>N3</b>	<b>DEC 07</b>
<b>Effect</b>	Support Navy Information Operations in both operations and exercises with increasing maturity/sophistication as measured by trends in NETWARCOM contribution to planning, command and control, and execution.			
<b>Restriction/s</b>	None.			
<b>Notes</b>	- Measurement based on the IO maturity model.			
<b>Goal 2.4: Determine and inform requirements.</b>			<b>N8</b>	<b>Continuous</b>
<b>Effect</b>	Align and prioritize IO & SIGINT requirements to appropriate resource sponsor and other NETWARCOM platform programs to deliver enhanced capability and capacity.			
<b>Restriction/s</b>	- Must be aligned with DoN and other OSD agency direction to include CCP guidance from DIRNSA as the Program Manager.			
<b>Notes</b>	- Assumes NETWARCOM intake of Navy operational IO needs and generation of necessary vision, CONOPs, TTP, and programmatic rigor to garner support of FFC and affected resource sponsors.			
<b>Goal 2.5: Ensure IO workforce readiness.</b>			<b>N1</b>	<b>MAR 08</b>
<b>Effect</b>	Achieve overall IO workforce readiness, which is a composite score derived from four components: <ul style="list-style-type: none"> <li>• Optimal force structure               <ul style="list-style-type: none"> <li>▪ Method of evaluation (MOE): % billet structure coded correctly against the NETWARCOM-approved billet structure goal</li> </ul> </li> <li>• Billet fill rate               <ul style="list-style-type: none"> <li>▪ MOE: % billets filled within approved &amp; implemented structure</li> </ul> </li> <li>• Billet fit rate               <ul style="list-style-type: none"> <li>▪ MOE: % billets skills matched within approved and implemented structure</li> </ul> </li> <li>• Execution performance               <ul style="list-style-type: none"> <li>▪ MOE: % of required tasks performed satisfactorily</li> </ul> </li> </ul>			
<b>Restriction/s</b>	- Meet GWOT IA requirements, as tasked.			
<b>Notes</b>	- Execution performance measurement will be built using Defense Readiness Reporting System – Navy (DRRS-N) systems.			
<b>Goal 2.6: Execute and Leverage Navy Service Cryptologic Element (SCE) Authorities &amp; Responsibilities.</b>			<b>NCO</b>	<b>Continuous</b>

<b>Effect</b>	Director, National Security Agency and Commander, NETWARCOM agree that the Navy Cryptologic Component to the CSS is optimized to meet or exceed readiness and mission execution expectations and is postured to respond to future mission requirements.		
<b>Restriction/s</b>	None.		
<b>Notes</b>	- Intent of survey is to garner opinions/expectations regarding NETWARCOM support to CSS Readiness (Force Provider, Leadership Contributions), Demonstration of Enterprise Behavior, and Operational Contributions through National Tactical Integration (NTI) initiatives.		
<b>Goal 2.7: Raise awareness of IO capability and NETWARCOM's role.</b>			
			<b>N3</b>
			<b>JAN 08</b>
<b>Effect</b>	Develop informed warfighting customers, who can operationally employ Navy IO capabilities to achieve commander's intent, by illustrating potential IO effects tailored to key supported commanders' regional or functional responsibilities.		
<b>Restriction/s</b>	- Communication Plan approved by NETWARCOM Communications Committee.		
<b>Notes</b>	- Dependent on completion of Goals 2.1 and 2.2.		